Where meaning, decisions and dependencies are controlled

The strategic test: can useful industrial intelligence survive a change of operator or implementation?

	PLATFORM-GOVERNED INTEGRATION Palantir is the documented example, not all Big Tech.	PARTICIPANT-CONTROLLED COOPERATION European dataspace foundations; proposed global cooperation.
Meaning	A deployment or ecosystem selects its model and mappings. Industry vocabularies are possible.	An agreed exchange profile links independent local models. Governance and mapping maintenance remain.
Operational capabilities	Data, graph reads, executable logic and actions connect through configured platform interfaces.	The same capabilities repeat locally; explicit contracts link queries, evidence and actions.
Trust and evidence	Configured identity, access and provenance. Test external proof, policy and authority portability.	Verify protected assertions, issuer scope and delegation at each boundary. Test policy composition.
Participant authority	Permissions and operational change follow deployment governance and integration contracts.	Each participant controls disclosure and local writes. A managed gateway must preserve effective authority.
Exit and replacement	Assess APIs, exports, rights and adapter fidelity in the actual deployment.	Prove that meaning, evidence and authorized behavior survive operator or implementation replacement.

Shared dependencies remain in both patterns

Cloud / compute | **AI models** | **Chips / hardware** | **Software / updates** | **Identity / trust roots**

Map dependence on providers and required authorities; measure substitution and resilience instead of assuming independence.

Federation is a control and portability objective, not proof of lower cost, superior AI or freedom from cloud, model or hardware suppliers.
Documented mechanisms and proposed requirements have different evidence status; compare matched tasks and failures.
Original author comparison of control and dependencies; no executed superiority claim.